



STOCKING UP ON GOOD LUCK A dragon dance troupe performs before traders inside the Philippine Stock Exchange trading floor in Manila City during a Chinese New Year celebration on Tuesday. (PHOTO: JIM LACOR)

'Article 2' row stalls trial

It's more fun hearing P-Noy use new DOT slogan

By Christine O. Amodeo and Tommie Grejo
Inquirer General Issues

CLARK FREEPORT, Pampanga—President Aquino had fun with it, too.

For the first time, Mr. Aquino (referred to) in a speech to the government's new leaders slogan, "It's more fun in the Philippines." He even added his own twist to it—*not* just once, but four times.

Speaking at the grandmark-



CAUGHT IN THE MIDDLE President Aquino (right) talks to Transportation Secretary Mar Roxas (left) as he sits in the middle business (center) during the grandmarking ceremony of the Philippine Academy for Aviation Training Inc. at the Clark Freeport Zone in Pampanga on Tuesday.

JPE admits Senate put in a 'quandary'

By Christine V. Esguerra and Cathy C. Yaneson

A "VAGUELY" written and formulated accusation that Chief Justice Renato Corona had amassed ill-gotten wealth put the Senate impeachment court yesterday in a "quandary" on whether to admit the prosecution evidence.

Senate President Juan Ponce Enrile, the presiding officer, noted that Article 2 of the impeachment complaint had been "suspended" by the prosecution from its original allegation that Corona committed vulgar violation of the Constitution and betrayed the public trust by reportedly failing to disclose his statements of assets, liabilities and net worth (SALNs).

"We are at a quandary as to how to treat this article," Enrile told Rep. Mel Tiapay Jr., the lead prosecutor.

The staunchest objection of the defense against evidence on alleged ill-gotten wealth embodied in Article 2, set off yet another exchange with the prosecution on the 55th day of the impeachment trial.

At press time, defense counsel yesterday filed a motion seeking to prevent Internal Revenue Commissioner Kim Jorda-Herrera from testifying as the impeachment court and producing the income tax returns (ITRs) of Corona and his family.

"The prosecution of the CTRs and tax certificates of the Corona children should not be allowed for being without basis, irrelevant, and immaterial to the case," Enrile said.

'Movement 100' all praises for JPE

Suddenly, everybody is talking in Filipino. / AVE

Miriam: 'Rumble after terminal boredom'

By Christine V. Esguerra and Michael Lee Ghee

SEN. MIRIAM Defensor Santiago yesterday emerged from "terminal boredom" and emerged the evening's awarding impeachment trial of Chief Justice Renato Corona.

Shortly after the hearing, Santiago left on the floor as her way to a TV interview at the Senate media center. But she got up and appeared live.

"It's really to rumble!" the former trial court judge declared in her Twitter account a few hours before joining the



PRESENT PERFECT After missing 4 days of the impeachment trial, Sen. Miriam Defensor-Santiago shows up and immediately states her presence felt by including lead House prosecutor Rep. Mel Tiapay Jr. (right).

SC affirms ruling on coco levy: SMC's 24% goes to gov't

By Jerome Aring

THE SUPREME COURT yesterday affirmed a 2009 ruling of the Sandiganbayan anti-graft court that awarded a 24-percent block of shares in San Miguel Corp. registered in the name of the General Industry Investment Fund (GIF) and its holding companies, to the government, which holds it in trust for the country's coconut farmers.

The public information office of the Supreme Court has yet to release a hard copy of the decision, penned by Justice Presbitero Velasco Jr., as of press time.

However, reliable sources in the high tribunal said the ruling went 13-9, with Justice Antonio Carpio, Renato Leonado Jr. and Diosdado Meraldo dissenting and Justice Antonio Barrio on official leave.

Carpio was one of the petitioners in the case to declare the coconut levy funds as public

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'GMA well, she can be moved to jail or not' JDV: Abalos presence in China golf big surprise

By Maely C. Carvajal, Jerome Aring and Mike Morillo

FORMER President Gloria Macapagal-Arroyo is well enough to leave the hospital, according to the head of the Miriam Memorial Medical Center (MMMC).

"She can be moved to a jail or not. She is stable and has no active medical problems," MMMC director Dr. Nona Legaspi told the Inquirer in a telephone interview.

Keeping her in the hospital is "not our decision. Mr. Arroyo did not come to us as a voluntary patient, but because of a court order," Legaspi said.

She said she would recommend to the court that the former President could obtain any further treatment as an "outpatient."

She explained that the GMA Arroyo was undergoing her bone ailment could be done outside the hospital.

"Whatever should have been done for her for her ailment was already done at St. Luke's. She can be an outpatient now," she said.

The Commission on Elections (COMELEC) said that

her bone ailment could be done outside the hospital.

"Whatever should have been done for her for her ailment was already done at St. Luke's. She can be an outpatient now," she said.

The Commission on Elections (COMELEC) said that

JDV: Abalos presence in China golf big surprise

By Lela B. Salaverria

WANCY meeting you here.

Former Speaker Juan de Veneris testified yesterday before the Sandiganbayan that he was surprised at the presence of then Commission on Elections Chair Benjamin Abalos at a 2006 golf game in Shenzhen, China, in which then President Gloria Macapagal-Arroyo and CTE Corp. officials were taking part.

He testified that he was surprised at the presence of then President Gloria Macapagal-Arroyo and CTE Corp. officials were taking part.



YOU'RE WRONG WITH THIS PICTURE! Every other P-Noy does it—day photo/Cin for cheap thrills. But there's something to be said (back) when Presidential Political Adviser Ronald Llamas does it in a popular mall in QC.

P-Noy's man no poster boy for antipiracy drive

By Dona Polcar
Associate Editor
Inquirer Business

SOMEONE in the Aquino Cabinet, it seems, is into collecting hot stuff.

More than three months after a high-power music rifle police officer in his SUV got him on the spot, Ronald Llamas, presidential

adviser on political affairs, may need some more collecting to do.

This time, for apparently ignoring the government campaign against piracy.

This adviser personally witnessed how Llamas bought a stack of pirated DVDs in one of the stalls at Circle K mall

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Court stops Camp John Hay takeover

Firm developing former US base cries foul, reveals gov't plan

MANILA CITY—A court here granted the Filipino-owned Camp John Hay Development Corp. (CJHDC) a temporary restraining order (TRO) on Tuesday which prevented government agencies like the Basic Conversion and Development Authority (BCDA) from taking over the development of the former American post and recreation center here.

The BCDA had issued demand letters to the Camp John Hay developers, requiring it to pay an outstanding debt amounting P15 billion as of the first week of January.

Alfredo Villegas II, CJHDC executive vice president and chief operating officer, said the company interpreted previous orders as government's threatened violations, attempts to fail to provide all permits needed by the firm in fully developing the base rent and recreation base of 150 acres.

Villegas said the debt became broke down last year and the CJHDC had asked for an arbitrator on Jan. 11 to enforce the deal. Villegas said the firm submitted a 42-page complaint before the Philippine Dispute Resolution Center Inc., which sought to enforce the 11 years that the company lost through a P14.44-billion damage claim.

Takeover moves

But CJHDC was, said, even against the issue of takeover fees.

Details of the TRO have not been made public on Tuesday. Villegas said the court issued the restraining order to stop the takeover threat of an illegal takeover of Camp John Hay.

On Tuesday morning, he asked Mayor Marikina Domingo for security support, citing reports made by the company's security officials that they had seen security personnel from the government stationed at some of CJHDC's projects and assets, among them CJHDC's properties are in towns, The Mines and The Lakes.

The report has not been refuted by the John Hay Management Corp. (JHMC), the government's main manager. In fact, it denies that on Tuesday for its weekly meeting.

Dr. Juanito Aguirre, JHMC president, said he thought said the firm is pursuing the collection of CJHDC's outstanding debts.

Legal claims

Villegas said the JHMC and BCDA would not legally take over the facilities because CJHDC is pursuing its legal claims before an arbitration court.

On Jan. 9, CJHDC also received its 2018 estimated memorandum of agreement (MOA) with BCDA. The MOA served as a memorandum of understanding and a payment schedule for the developer's debts.

Villegas said the company had asked the arbitrator court to also consider the signed lease agreement between CJHDC and

and BCDA as "demanded included," so BCDA can pay damages, as well as the cost of the suit amounting to P15 million.

"We only wanted two things (what we tried to demand from BCDA). We asked to pay rental fees (as proportioned agreed) on what we were able to develop (because we were granted) permits. The second thing we asked is that government enforce the 11 years we lost due to its own

internal failures," he said.

A statement from CJHDC-authorized information about the takeover from a source in the BCDA that it would not block.

"The BCDA is closely coordinating with the Office of the Government Corporate Counsel (OGCC) government takeover of Camp John Hay is legally possible," the statement quoted the BCDA leader as saying. (Manila, Philippine Republic, Republic of the Philippines)

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THE FIRM once faced Camp John Hay doesn't deny the conflict gripping the efforts that supervisor and manage the former rent and recreation camp of US military base.

Employees who sued top John Hay exec suspended

MANILA CITY—The John Hay Management Corp. (JHMC) suspended on Tuesday the employees who expected of having an agreement, a complaint that JHMC employees filed as the office of the Ombudsman last week against the firm's president, Dr. Juanito Aguirre.

As the result of the meeting last Wednesday a three-day holiday, a JHMC official ordered the 30-day preventive suspension of 15 of 17 employees who signed the complaint against Aguirre for allegedly causing the government to lose P14.44 billion, said the firm's president, Dr. Juanito Aguirre.

"We're not doing this to suspend the employees," Aguirre said. "We're doing this to suspend the employees who signed the complaint against Aguirre for allegedly causing the government to lose P14.44 billion, said the firm's president, Dr. Juanito Aguirre."

The suspension order, which was signed by JHMC vice president Mrs. Silvestre, said the employees' lawsuit company tried for bringing out confidential documents and files.

JHMC continues the operations of the Camp John Hay Special Investment Zone. It is a subsidiary of the Basic Conversion and Development Authority (BCDA), which is administered by the Basic Conversion and Development Authority (BCDA).

However, JHMC officials said the company will continue the operations of the camp, which is a subsidiary of the Basic Conversion and Development Authority (BCDA).

gains and had blamed Delery for conducting them to lose.

The complaint, which was filed on Jan. 28 at the Ombudsman and the Office of the President, focused on the issue of purchase, and investments allegedly made by Aguirre since the assumed as company president in 2011.

It charged that Aguirre's conduct was fraudulent and had caused losses to the firm because he spent on meals and other items for his friends and relatives.

Aguirre said he could not deny the charges until he received an official copy and document from the Ombudsman.

"I have nothing to hide. Everything is above board. All records are transparent and regularly audited," he said in a statement.

Lawyer Marlyn Rotang, Aguirre's counsel, said they were surprised that their clients were suspended because they had asked for a copy of the complaint to place the officials they charged as the Ombudsman under preventive suspension.

On Tuesday, the lawyers demanded to Aguirre a copy of the complaint to place the officials they charged as the Ombudsman under preventive suspension.

JHMC, in a statement, said the employees' complaint may have been intended to discredit Aguirre because "it was signed on the eve of his resignation against Mrs. Silvestre."

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More couples using law giving kids dads' names

By Jerry Etkin
Register/Phoenix

TUCIDON CITY—More unmarried couples in this city have united themselves in the allowing children born out of wedlock to use the family name of their fathers.

Judy Berta, chief of the Tucson City Office of the city registrar, said the number of children who have changed their family names to honor their fathers has increased from 833 in 2003 to 1,398 last year.

One of the couples who united themselves at Register's No. 7229 (also for allowing the children to use the last name of their father, according to the Family Code of the Philippines) was passed in 2004, one Berta and Martin Etkin who have been living together for the past eight years.

Last Sunday, the couple's four children have been using the mother's family

name. Etkin's three children started to use their father's family name last year while their youngest, a 3-year-old, hardly seemed to use her father's family name one day.

This month, 37 couples have applied for a change of family name of their children. To avoid themselves of this law, the couple would have to pay \$100 and submit valid identification both parents and affidavits of both parents, including one at proving the father's consent.

But said the law was made for the benefit of the children.

"Using their father's name is their right. Imagine, they will use their mother's name without having a middle name," she said.

Aside from being an inherent right, carrying a father's name gives a child a sense of security that he or she is a father's child.

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Kin of missing cling to hopes loved ones alive

LAGOS CITY—In the absence of anything more solid to believe in, relatives of some of the missing in the Dec. 17 disaster that wrecked this city and Lagos state, Nigeria, have been clinging to the one thing that keeps their hopes alive—dreams.

After search and rescue operations for the missing stopped, the task of finding them, without adult children who were accompanied by their fathers on their relatives.

As of Jan. 14, a report by the city social welfare and development office said at least 566 persons are missing.

The National Bureau of Investigation continues to receive information on the missing persons, though.

The relatives of those who were listed dead in the Dec. 17 disaster are expected to be at the city's cemetery to bury the bodies of their loved ones.

Relatives of those missing won't be among them. One of them is a woman, 32, who had been frequenting the beach of Rejoice Island for information on her family.

Lagos, a television news anchor, said she was not in the city on the day of the disaster.



SURVIVORS of the Dec. 17 disaster in Lagos City find temporary homes in tents.

While he grieves over the loss of his wife, Theresa, 38, a 3-year-old son, Leonard, and 11-year-old daughter, Jessica, the absence of their bodies keeps him hoping they're still alive.

Lester knows how to share it. His family, Lester has a son, 10, and a daughter, 12, who are still alive.

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Fears that sunken ship will spill oil alayed

By Heather E. Ruggie
Register/Phoenix

LAGOS CITY—The Coast Guard said it will not spill oil from the wreck of the ship, which was a cargo vessel, on Saturday.

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98 of 896 Manila barangays certified drug-free

By Jaymie T. Gensil

MANILA Mayor Alfredo Lim yesterday announced that 98 out of the 896 barangays in the city are "drug-free."

Lim made the declaration during a certification ceremony held at the city hall. The certification awarding process was spearheaded by the Anti-Drug Abuse Council of Manila (Adacm). The drugs

action was also a first in the city.

Manila Mayor Lim said that the 98 barangays were certified drug-free because they have no drug-related incidents. The barangays were also given a certificate of recognition for their efforts in drug-free zones.

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Woman who allegedly duped former lover of P1.7M arrested

By Jaymie T. Gensil

POLICE have arrested in an anti-fraud operation a 26-year-old woman who allegedly duped her former American lover of some P1.7 million last year.

Manila Police District Office of Anti-Fraud Operations (MPO-AFO) arrested a 26-year-old woman who allegedly duped her former American lover of some P1.7 million last year.

Agapita revealed that they had set up an anti-fraud operation or around 100 m, on Monday against fraud at a fast-food restaurant along Pateros River in Manila. As more on the received the money

from the American man, the MPO-AFO operations arrested her.

The last investigation said that the woman had allegedly asked him to send her cash through money transfer after she proposed a business deal in exchange, she was a housewife who had been widowed.

She also became suspicious when after he had already sent a total of P1.7 million cash, the woman on the house later on had been killed.

They later on in 2011, the woman said she was a housewife who had been widowed.

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BALANCEINACT
Workers of the New Manila Development Authority were seen to be protesting against the new drug-free barangay certification program in the city.

'Isa' crime boss killed in shoot-out

THE ALLEGED crime kingpin of Isla Pating Bay was killed in a shoot-out with police officers in the area.

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Ayala Alabang Village execs expect stronger action vs lease violators

By Mike Manzano

TO STOP the proliferation of illegal structures of some people settling in the Ayala Alabang Village, the Ayala Alabang Village Association expects stronger action vs lease violators.

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Business, money issues eyed in trader's killing

By Mike Manzano

INVESTIGATORS are looking into business and money issues as the possible motives in the killing of a businessman and the kidnapping of his wife at a police station in Pateros City on Monday evening.

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Manila opposes being 'unseated' as RP capital

MANILA considers how best to deal with the city's status as the capital of the Philippines, stating that the city is not ready to be "unseated" as the capital.

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People Management Association of the Philippines


President's Message

Throughout its 56 years of existence, PMAP has grown in rank and influence. However, it has also reached a plateau, such that there is a need to reinvigorate organizational growth. As HR professionals, we apply organizational development interventions to enable organizations to enhance performance and optimize their effectiveness.

This is also the intent of the current administration. We shall continue the transformation initiated by the two previous administrations, particularly with respect to the implementation of the 3-year Medium Term Plan, constitutional review and amendment, website enhancement, and other related initiatives.

In the process, we would like to identify how to further enhance PMAP's relevance to its members to achieve two objectives: first, to strengthen PMAP's capability to satisfy its main reason for being, which is providing member services; and second, to model the sound people management practices PMAP is advocating to inspire its members to also become effective and relevant to their respective organizations.

In the end, we would like to see a relevant PMAP as the rallying point of HR and people management practitioners in expressing their passion for learning, applying and enhancing people management practices. We would like to see members actively involved in a dynamic PMAP because of their passion in the profession.


Arthur Luis P. Florentino, FPM
2012 PMAP President

2012 PMAP Theme



The Saga Lives On: The Quest for Greater Relevance

PMAP is turning 56 years old this year. Through the years, PMAP has accumulated a colorful and rich history in the field of personnel, human resource and people management. Among its role is a pool of experts and gurus in the field.

While PMAP has become the leading association in the field of HR and people management, it still has a lot of potential to grow not only in numbers but also in expertise. To further nurture this growth, PMAP is currently undertaking an organizational transformation.

These are what the current administration wishes to continue—the rich heritage of the association and the on-going transformation. To do so, it shall draw from the current strengths of PMAP to further strengthen it as an association. That is why, "The Saga Lives On."

To drive this transformation, there is a need to discover and enhance PMAP's relevance to its members as professionals in the field. Hence, "The Quest for Greater Relevance."

About PMAP

The People Management Association of the Philippines (PMAP) is a society professional, non-stock, not-for-profit organization of over 1,800 member companies and individual management executives engaged or interested in human resource management (HRM) and industrial relations (IR) work. Founded more than 56 years ago, PMAP continues the tradition of its forerunners in advancing the profession, the science and the art of human resource management.

As a professional association, PMAP helps institutions build an enlightened, competent, socially responsible and influential sector of people managers who can effectively participate in nation-building. PMAP also helps its members become more effective on the job by teaching the human aspect of management via numerous career development forums and training programs.

With twenty-one (21) Chapters throughout the Philippines, PMAP encourages local participation if national affiliation is geographically difficult. In fact, what further enhances PMAP's solid reputation as a national association is the dynamism of its local chapters, proven by the success of their respective programs and projects.

Induction of 2012 PMAP Officers and Board of Directors

January 25, 2012 Hotel Intercontinental, Makati City

Guest Speaker and Inducting Officer:

Mr. Ramon R. Jimenez Jr.,
Secretary of the Department of Tourism (DOT)

Executive Committee



President
Arthur Luis P. Florentino, FPM
Waters Philippines



Vice President
Evelyn Grace C. Sarangan
John Clements Consultants, Inc.



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Michelle C. Garcia
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Business Processing Association of the Philippines (BPAAP)



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Merita Memorial Park



Teodora E. Dain Cruz, APFM
Global Employment Services, Inc.



Louisa Mia V. Echevarria
PMAP Pangasinan Chapter



Jaime S. Barredo
Eascock-Hicks (Phil.) Inc.



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AG Summit Holdings, Inc.



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GOLDEN ABC



Abby Elvira M. Zariga, Jr.
Quilting Times Line Office



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Immediate Past President
Schubert Cesar C. Austero
Philippine National Bank



Chair, Council of Presidential Advisors
Lina A. Amara, FPM
Persepolis, Santos & Lopez CPAs

The World

Editor: Lawrence B. Gueco

Syria rejects new Arab League plan

HEBRUT—Syria has rejected the Arab League's wide-ranging new plan to end the country's 10-month crisis, saying the League's call for a national unity government in two months is a clear violation of Syrian sovereignty, an violence target.

More than thousands of people have died in the conflict in a bid to overthrow the regime of Bashar al-Assad. In the 10 months since the conflict began, the Arab League has issued several resolutions, but Syria has rejected them all. The League's latest plan, which calls for a national unity government in two months, is a clear violation of Syrian sovereignty, an violence target.

Iran revives Gulf threats

TEHRAN—Senior Iranian lawmakers have stepped up demands that Islamic Republic's leadership should block the Western Gulf's oil tanker traffic after the latest blow by Iranian leaders seeking to curb its Western oil tanker traffic. A possible oil embargo by the European Union that sharply raises the economic impact of the tanker blockade.



Thick smoke rises from a large fire at night, with flames reaching up into the dark night sky.

Strongest solar storm since 2005 hitting Earth

WASHINGTON—The sun is bombarding Earth with radiation from the biggest solar storm in more than six years, with severe to extreme solar-weather warnings.

The solar flare occurred on about 11 p.m. on Sunday and hit Earth with severe solar-weather warnings in the next few days.

The biggest flare is a solar storm, according to the National Oceanic and Atmospheric Administration's Space Weather Prediction Center in Colorado.

The radiation is mostly harmless for people, but it can cause communication problems for some spacecraft and power grids.

A solar storm is followed by a series of solar flares, said NASA's Goddard Space Flight Center in Maryland and Catholic University.

These flares can cause power outages, but the flares from the sun are not as strong as the flares from the sun in 2005.

Gadhafi loyalists attack Libyan towns

BROOKLYN—Fierce loyalists of Muammar Gadhafi have launched a series of attacks across several cities, killing scores of fighters who supported the former regime, officials said.

The attacks were launched in the name of Gadhafi, who was overthrown in 2011. The attacks were launched in the name of Gadhafi, who was overthrown in 2011.

More than thousands of people have died in the conflict in a bid to overthrow the regime of Bashar al-Assad. In the 10 months since the conflict began, the Arab League has issued several resolutions, but Syria has rejected them all.

WORLD BRIEFS

Car bombs kill 11 in Baghdad—Two separate car bombs exploded in a Shiite district in Baghdad, killing 11 people and wounding 20 others.

WILCON is Now Exclusive Distributor for GSHW

One of the world's premier producers of laboratory glassware, GSHW has selected WILCON as its exclusive distributor for the Philippines. WILCON is now the exclusive distributor for GSHW in the Philippines.

WILCON is now the exclusive distributor for GSHW in the Philippines.

British woman sets record for solo Antarctic trek

BRISTOL, ENGLAND—British adventurer Helen Scott has become the first woman to solo trek across Antarctica on Monday, breaking the 100-day record set by a man.

Scott, 40, is the first woman to solo trek across Antarctica. She is the first woman to solo trek across Antarctica.

Ex-CIA man accused of leaking classified info

ALABAMA, Virginia—An ex-CIA officer who helped train and advise a lot of Gadhafi's forces was charged on Monday with disclosing classified secrets, including the list of neo-fascist associates of the former leader.

Nigerian gets 18 years for credit fraud

LAGOS, Nigeria—A man accused of masterminding one of the largest high-tech bank robberies in U.S. history was sentenced to nearly 18 years in prison on Monday following a years-long investigation into the theft of \$2 billion from the Nigerian National Mortgage Refinance Corp.

How many people would a paella this size feed?

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■ **T-bill rates** for all tenors up/B6

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IMF cuts growth forecast for PH, Asean

INDICATORS

PESO-DOLLAR RATE

Jan. 23, 2013

43.150



STOCK MARKET

Jan. 23, 2013

33.55



Stocks and lower on profit-taking

LOOK, STOCKS pulled back from all-time highs yesterday as investors pocketed gains while many regional players were still on a holiday break after the Lunar New Year festival.

The main index Philippine Stock Exchange ended last 33.55 points in 6.71 percent to close at 4,713.35 after selling and all traders to negative today.

"Most of the profit of the region are still on vacation so the buying of stocks slowed to not all strong. This may last for a few days. Besides, it's still time to take a breather after so many days of run-up," said Eugene Lapidus president Joseph Pineda.

Below former new edition

along at 4717.23 points from the previous at 4738.58 points. The main index also saw a slight dip in the company's retirement fund and the stock of PSE after a similar dip in the company's retirement fund.

"I think we are still about the market's prospects for 2013, which is supported by the Philippine growth story and the recovery of the Philippine economy," PSE president and executive officer R. S. Sison said.

There were 13 advances, 19 declines and

299,000 shares

'Mild recession' in Europe to hit exports, investments

By Michelle K. Barro

THE INTERNATIONAL Monetary Fund has cut its growth projection even for the better-performing Asian region, which includes the Philippines, citing a mild recession likely to happen in Europe this year that may dampen growth of other areas.

The IMF now sees the Asian region, composed of the Philippines, Indonesia, Malaysia, Thailand and Vietnam, growing at average growth of 5.2 this year and 5.4 percent in 2013 on the back of the prolonged rise in the euro zone to 3 percent. However, the IMF said the Asian region will grow 5.6 and 5.8 percent this year and next.

"The global economy is threatened by continuing issues in the euro zone and fragility elsewhere. Financial conditions have deteriorated, growth prospects have dimmed, and downside risks have increased," the IMF said in its latest World Economic Outlook released yesterday.

Despite the cut in the Asian

growth forecast, it is still much better compared with the projection for advanced economies, most of which went into a negative growth forecast.

The cut in the growth forecast for the Asian region on the back of a lowering in the growth projection for the euro zone and, consequently, the world economy.

The IMF now sees the Euro zone contracting by 0.1 percent this year and growing by 0.4 percent next year. These compared with the previous estimates of a 0.1 percent growth for this year and 0.3 percent expansion for 2013.

The multilateral institution said one factor behind the data cuts is

the euro zone's macroeconomic loss of its leading sector that led to very high borrowing costs for governments in the region.

"Financially sound leading sectors in the euro zone and fiscal sustainability helped average growth for many euro area countries, which reached higher net new since the launch of the Structural and Monetary Union," the IMF said in its report.

The International Monetary Fund said the euro zone is expected to be the Asian emerging markets such as the Philippines through growth channels 60 by export, sale of goods in Europe by exporting countries is seen to remain strong.

Gov't to bid out MRT 3 contract

By Paolo C. Manzano

THE DEPARTMENT of Transportation and Communications (DOTC) has decided to conduct an open competitive bidding for the contract to operate and develop the Metro Rail Transit (MRT) 3 line in Manila.

"Transportation Secretary Manuel 'Mang' Ermita said that prioritizing the sale through a bidding, instead of entertaining the submitted proposals from San Miguel Corp. and Metro Pacific Investments Corp. (MPIC), would ensure that the government would get the best deal possible."

"We will not choose between the bidders," Ermita, referring to the San Miguel and MPIC proposals. Both firms earlier submitted separate offers to pay for billions of pesos to be given the MRT 3 line in exchange for the right to operate and collect revenues from the system.

"The competition between private sector players will be through competitive bidding," Ermita said.

If the government had chosen to accept either of the submitted bids, the proposal would have been considered a competition "bidding" challenge, wherein other bidders would be given a chance to submit better proposals.

If other bidders are able to submit better offers, the first company would be given the chance to match it to win the contract.

Under the proposal, MPIC, offered to invest at least P1.4

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PAL clarifies 'for sale' report

PHILIPPINE Airlines (PAL) has clarified reports stating its chief, captain Lucio Tan, hinting at the entry of new shareholders as they could spell a change in control of the world's largest carrier.

"The company said its management, led by Tan, is not planning to sell the airline, which has been a subsidiary of the state. The new report is based on the fact that the airline is for sale," Tan said.

"Our chairman's statement

shows selling the Bag carrier was merely a one-line financial response to questions," PAL vice president for corporate communication said.

"We management is not aware that Mr. Tan is selling any of his shares and what is deemed the 'right price'." Tan said, a response of the airline's press release on its side. It could be subjective or subjective interpretation, "he said.

He described the statement as "half the truth" and that a decision

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Republic of the Philippines DEPARTMENT OF LABOR AND EMPLOYMENT National Office 2000 KMG Bldg., 1010 Legaspi St., Manila, Metro Manila			
NOTICE OF FILING OF APPLICATIONS FOR ALIEN EMPLOYMENT PERMITS (LEAP)			
Notice hereby given that the following companies/individuals have filed with the Regional Office applications for alien employment permits:			
Names and addresses of Domestic Employer	Name of Foreign National/Residency	Position	
LEITEBOARD CORPORATION 2000 Macapagal Pkbl. Shaw Bldg. 2nd. Sta. Amigosa, Pasig City	Wasei Tera Japan	Personnel Officer	
HYE RURAL, INC. 201 E. 1st Ave., Sta. Amigosa Pkbl. 1st Flr. Ase, 2000 Macapagal Pkbl., Sta. Amigosa, Pasig City	Naoki Kato Japan	Director - Human Resources	
TEK INFORMATION SYSTEMS, INC. 1000 N. 1st Ave. 1st Flr. Unit 1 NCR, P.O. Box 244, Sta. Amigosa Pkbl., Sta. Amigosa, Pasig City	Yoshiaki Kato Japan	Assistant Production - General	
TECH INFORMATION SYSTEMS, INC. 1000 N. 1st Ave. 1st Flr. Unit 1 NCR, P.O. Box 244, Sta. Amigosa Pkbl., Sta. Amigosa, Pasig City	Yoshiaki Kato Japan	Assistant Production - Special	
UNITED AUTOMATED EDUCATION CORPORATION 15-17 7th St. Sampaguita Ave. 1000 N. 1st Ave. 1st Flr. Unit 1 NCR, P.O. Box 244, Sta. Amigosa Pkbl., Sta. Amigosa, Pasig City	Yoshiaki Kato Japan	General Engineer	
MOBIL RAYLE CO. LTD. INC. 1000 N. 1st Ave. 1st Flr. Unit 1 NCR, P.O. Box 244, Sta. Amigosa Pkbl., Sta. Amigosa, Pasig City	Yoshiaki Kato Japan	General Management Manager	
CANON INFORMATION TECHNOLOGIES OF PHILIPPINES INC. 1000 N. 1st Ave. 1st Flr. Unit 1 NCR, P.O. Box 244, Sta. Amigosa Pkbl., Sta. Amigosa, Pasig City	Yoshiaki Kato Japan	General Staff Manager	
INTERNET MAIL SERVICE CORPORATION, INC. 1000 N. 1st Ave. 1st Flr. Unit 1 NCR, P.O. Box 244, Sta. Amigosa Pkbl., Sta. Amigosa, Pasig City	Yoshiaki Kato Japan	Manager	
CONTRON SYSTEMS, INC. 1000 N. 1st Ave. 1st Flr. Unit 1 NCR, P.O. Box 244, Sta. Amigosa Pkbl., Sta. Amigosa, Pasig City	Yoshiaki Kato Japan	Manager - Training	

OBITUARIES

There are things that we don't want to happen but have to accept, things we don't want to know but have to learn, and people we can't live without but have to let go. (Anonymous)

70 years ago, on this day January 25, 2002, our Dear Joe,
was called by our Lord.

Your memory will always be kept deep in our hearts to love, cherish and never forgotten.

Joe's loving wife Marsha, Esther, his children, Grandchildren and his ISRC Family

HOUSING IS OFFERED AT THE FOLLOWING DRUGHUSES: Street of Our Lady of Mt. Carmel, New Mexico, Tucson City;
Our Lady of Fatima Church, Highway 101, Mandolayville City, St. Francis Church, State Blvd., Mandolayville City, San Rafael Monastery,
Kauai Monastery, Dabok City, Maria, River of our Mother, Tucson City, St. Stephen Church, 1st Ave, New Mexico, Tucson City,
St. Mary, Street 20, 20th Avenue, Tucson City, St. Joseph Church, Pinal Road, Tucson City, Assumption Church,
F. Torres, Tucson City, Our Lady of Lourdes, Tucson City, Immaculate Conception Seminary, Vigan City, Benedictine Monastery,
Huan City.



In Loving Memory

EDITHA MONASTERIO PULIDO

On The 24th Anniversary of Her Death To Eternal Life
30 June 1974 - 15 January 1990

The EDITHA MONASTERIO PULIDO MEMORIAL
INCUBATION, INC., and her family request the pious
reader to pray for her spiritual repose.

"I am the resurrection and the life. He who believes in Me
will live, even if he dies, and whoever lives and believes in Me
will never die."

JANUARY 15, 1990

In Loving Memory
 of the late **Mariane B. Penhallor**
 born January 28, 1924 - died January 28, 2013
 Interment in the following cemetery:
 St. Mary's Cemetery, St. Mary's, Kansas
 Burial in the following crypt:
 Crypt 10, Section 10, Block 10, Lot 10

Even when I walk
through a dark
valley I feel no
fear. For you are
at my side, your
rod and staff give

ICD to mark 40th year on Jan 29

THE INTERNATIONAL College of Dentists (ICD) Philippines Branch, the world's largest international honorary organization of dentists who have made a mark in the world with their contributions to the advancement of dental health, will celebrate its 40th Anniversary this Jan Annual Congress and Banquet, 10:00 P.M. January 29 at the Plaza Shangri-La Hotel in Mandaluyong City.

ICD Philippines Branch is the Philippine Liaison Office of the ICD, the association of dentists who have been named Distinguished Doctor of Dental Science (D.D.S.) and D.D.S. Past and present officers conducting office and general dentistry and other dental work are encouraged to register for the event. The event will be held at the Manila A. Luning, which includes a luncheon, dental exhibit, and a comprehensive dental clinic with participants in cooperation with Philippine Dental Association (PDA), Inc. and Manila Dental Society.

Aside from the oral presentations, ICD through the support of United Laboratories, Inc. and DentoPharm Philippines, will also introduce scientific products such as the Family Development Program (FDP) which are particularly beneficial to the people in the different dental colleges in the Philippines to enhance the capability of the different dental colleges to produce quality research projects. Another community project of ICD was the Dental Health Survey Program. This is the donation of government philanthropic efforts of Dr. Tan, Inc. dental clinic dental students were awarded scholarship grants. A dental health survey program was conducted and the results will be awarded to the universities.

"For God we loved the world, that He gave His only begotten Son, that whosoever believes in Him shall not perish but have everlasting life." - John 3:16

Republic of the Philippines
ENERGY REGULATORY COMMISSION

San Miguel Avenue, Pasig City

IN RE: PETITION TO MAKE AGUS 1 AND AGUS 2
HEPS EMBEDDED GENERATOR OF LANAO DEL
SUR ELECTRIC COOPERATIVE, INC.

LANAO DEL SUR ELECTRIC COOPERATIVE,
INC. (LASURECO) REPRESENTED BY GENERAL
MANAGER SULTAN ASHARY P. MAONGCO,

Petitioner,

VERSUS

ERC Case No. 2011-079 MC

NATIONAL GRID CORPORATION OF THE
PHILIPPINES (NGCP), POWER ASSETS AND
LIABILITIES MANAGEMENT CORPORATION
(PSALM) AND NATIONAL POWER CORPORATION
(NPC),

Respondents.

NOTICE OF PUBLIC HEARING

TO ALL INTERESTED PARTIES:

Notice is hereby given that as November 21,
2011 the Lanao Del Sur Electric Cooperative, Inc.
(LASURECO) represented by General Manager
Sultan Ashary P. Maongco filed a "Petition" praying
that Agus 1 and Agus 2 Hydro Electric Plants owned by
the Power Assets and Liabilities Management
Corporation (PSALM) and operated by the National
Power Corporation (NPC) becomes petitioner's
"embedded generator" where LASURECO will directly
draw its power supply from.

In its Petition, LASURECO alleged, among others,
the following:

18. Factual Allegations Supporting the Petition:

The Province of Lanao del Sur is the haven of Lake
Lanao, which is the source of power and electricity
that supplies 50% of the required power demand of
Mindanao through the Agus Hydro Electric Plants (Agus
HEPs) that generate power.

Three Agus HEPs are operated by the National
Power Corporation.

The petitioner, which is a juridical entity, an electric
cooperative, is the only electric cooperative that provides
for the entire demand of electricity of the Province of
Lanao del Sur where Lake Lanao is located.

At present, LASURECO is now drawing its electricity
and power from the grid through the 69kV lines owned
by NGCP at its source at Abaga Substation in Balo-i,
Lanao del Norte (See the attached schematic diagram
of the present connection of LASURECO and the
project connection, marked as Annex "I" and "II",
respectively) despite the construction of Agus 1 HEP in
Sagayan, Marawi City & Agus 2 HEP in Sagayan, Lanao
del Sur.

Since LASURECO is sourcing its power from
Abaga Substation which is located in about 30
kilometers from LASURECO station, the petitioner is
being charged of Ancillary Charges and Power Supply
Delivery Charges (See Annex "I2" - Billing Statement of
NGCP) which could be legally removed if LASURECO
will be switched to its nearby hydro electric plants, that
is Agus 1 & 2 HEPs, which will be offset by the burden
of the host communities of the source of the HEPs and
to help LASURECO meet its contractual obligations to
its suppliers, including the respondents.

It is worthy to note, however, that during the Agus 1
and 2 HEPs' construction, LASURECO was supplying
power to them. To recall also, two years ago there was
an attempt to allow LASURECO to source its power from
Agus 1 and 2 HEPs, but it was aborted when the
50 MW of NGCP formerly TransCo continued out.

At present, the production cost of Agus Complex
(the 6 Hydro Electric Plants) is P0.25 per kWh and it
has no more outstanding obligations.

For the information of the Honorable Commission,
LASURECO is in its last year of rehabilitation (See
Annex "I2" - NDA Certification) after it was assumed
by the present management under the stewardship of
Sultan Ashary P. Maongco who initially served as
project supervisor and acting general manager
pursuant to a memorandum of agreement between
National Power Corporation and National Electrification
Administration to install Maongco who was then an
Assistant Manager of NPC to lead the Integrated
Rehabilitation Plan for LASURECO (See Annex "I2" -
NDA Memorandum and Office Order). When the
National Electrification Administration saw the dramatic
development introduced by Maongco, it appointed him
as its General Manager, upon recommendation of the
Board of Directors of LASURECO, which paved the way
for his total separation from NPC.

Prior to the separation of Maongco, LASURECO
is in its most natural death. To borrow the language
of former NEDA Secretary Dr. Habito, "Bizarre four
years ago, the Lanao del Sur Electric Cooperative
(LASURECO) had almost collapsed. It had run up debts

amounting to P0.8 billion, with no clear way how this
could be paid. It was collecting only 3 percent on its
billable power, and release of power bills to consumers
was four months delayed. And while the electric co-op
served as of Lanao del Sur, only Marawi City and the
municipality of Marikina (out of 40 municipalities) were
being served. The delinquency of its member consumers
was greatly inflated, with only about 18,000 billed.
Systems loss was a whopping 63 percent. None of the
funds it received, including those extremely provided for
special purposes (such as 34 barangay electrification
projects), were properly accounted for. (See Annex "I2"
- Column of Dr. Castro P. Habito)

In just three years time, under Maongco's lead,
his vision to the energy family that through good
management, an ailing electric cooperative can be
revitalized (See Annex "I2" - Accomplishment Report).
But petitioner recognized that rehabilitating the system
and its organization is not his greatest battle; it is making
LASURECO viable and good clientele of its supplier
and to pay its previous obligations to NGCP, PSALM
and NPC that is projected to more than P6 billion,
including interest and surcharges. These challenges,
however, are being by several factors that in such a
very hamper its struggle for collection efficiency. These
factors are: the wrong notion of the Maongco that Lake
Lanao belongs to them; hence, electricity is free; high
incidence of poverty; cultural factor; and unassisted
political intervention.

At present, the power cost of LASURECO is at
P5.1274 per kWh, which if LASURECO will be allowed
to directly draw its source from Agus 1 HEP & Agus 2
HEP and by giving LASURECO a straight rate of P1.50
generation rate per kWh will be reduced at a rate of
P4.9843 per kWh.

The present management, in the first year of
LASURECO's rehabilitation, gears on improving its
collection efficiency by 60-80% by reducing its system
losses by single step by implementing transformer and
cable metering and via-a-vis its making itself current
by middle of 2012 as shown in the financial analysis
(Annex "I2" - FINANCIAL TO ATTEND (SIC) LASURECO
VIABILITY BY JULY 2012).

The above dream can be materialized by directly
allowing LASURECO to draw its electric supply from
Agus 1 and Agus 2 HEPs. By doing so, LASURECO can
allocate at least P0.25 of its collection as payment of its
indebtedness, excluding interest and surcharges. And in
nearly 10 years, LASURECO will be totally stripped
of all its NGCP financial obligations; and in nearly 25
years, it will be free of its PSALM indebtedness without
sundering a single centavo (Annex "I2" - FINANCIAL
SIMULATION FOR THE PROPOSED RATES AS
THE RESULT OF AGUS 1 & 2 HEP AS EMBEDDED
GENERATOR OF LASURECO).

Thus, this noble vision will propel the economic
turnaround of the province because investment will
come in easily if electricity is at a (sic) cheaper. Thus,
too, and pursuant to the rationale and mandate of
EPERA (sic) LAW, the host communities will be able
to enjoy a preferential rate, through the petitioner, as
a consequence of the removal of Ancillary Services
Charges and Power Supply Delivery Charges.

IV. Prayer

WHEREFORE, the Petitioner Lanao Del Sur Electric
Cooperative (LASURECO) prays from the Honorable
Commission the following reliefs:

- (1) That National Grid Corporation of the
Philippines (NGCP), the Respondent, be
directed to allow LASURECO to draw its
electricity from Agus 1 HEP and Agus 2
HEP;
- (2) That by making Agus 1 HEP and Agus 2 HEP
as embedded generator of LASURECO,
the ancillary charges and power supply
delivery charges be removed from the bill of
LASURECO to NGCP;
- (3) That LASURECO be given a straight rate of

P1.50 of which the P0.50 shall be applied to
payment of LASURECO to its obligation to
PSALM.

14. Other reliefs available are also prayed."

The Commission has set the petition for preliminary
conference on January 31, 2012 (Tuesday) at two
o'clock in the morning (10:30 a.m.) at the ERC
Hearing Room, 15th Floor, Pacific Center Building,
San Miguel Avenue, Pasig City.

All persons who have an interest in the subject
matter of the proceeding may become a party by
filing, at least five (5) days prior to the initial hearing
and subject to the requirements in the ERC's Rules of
Practice and Procedure, a verified petition with the
Commission, giving the docket number and the title of
the proceeding and stating: (1) the petitioner's name
and address; (2) the nature of petitioner's interest in
the subject matter of the proceeding, and the way and
means in which such interest is affected by the issues
involved in the proceeding; and (3) a statement of the relief
desired.

All other persons who may want their views known
to the Commission with respect to the subject matter of
the proceeding may file their opposition to the petition
or comment thereon at any stage of the proceeding
before the petitioner concludes the presentation of its
evidence. No particular form of opposition or comment
is required, but the document, letter or writing should
contain the name and address of such person and a
concise statement of the opposition or comment and the
grounds relied upon.

All such persons who may wish to have a copy
of the petition may request the petitioner, prior to the
date of initial hearing, that they be furnished with a
copy of the petition. The petitioner is hereby directed to
furnish all those materials such request with copies of the
petition and its attachments, subject to reimbursement
of reasonable photocopying costs. Likewise, any such
person may examine the petition and other pertinent
records filed with the Commission during the usual
office hours.

WITNESS, the Honorable Chairperson, **FEDELIA
D. CRUZ DUCUT**, and the Honorable Commissioners,
MARIA TERESA A. CASTAÑEDA, **JOSE C. REYES**,
ALFREDO J. NGA and **GLORIA VICTORIA C. YAP-
TARDEC**, Energy Regulatory Commission, this 2nd day
of January, 2012 at Pasig City.

SO ORDERED:

Pasig City, January 2, 2012.

ATTY. FRANCIS SATURNINO C. JUAN
Executive Director

Copy furnished:

Atty. Alexander L. Lacerda
The Solicitor General
Office of the Solicitor General
2888 Alibon, Kapatagan, Marikina City
Tel. No. (039) 223-8555 (Fax No. (039) 402-0088)

Mr. Emmanuel L. Lacerda
President and Chief Operating Officer
Power Assets and Liabilities Management
Corporation

11th Floor, Banker Building, 6786 Ayala Avenue
Makati City

Mr. Prudent A. Tampunan

National Power Corporation

Quezon Avenue, corner BRT Road,
Manila, Quezon City

Mr. Henry B. Jr.

President and Chief Operating Officer
National Grid Corporation of the Philippines

Quezon Avenue, corner BRT Road,
Manila, Quezon City

Mr. Jose Rene O. Almorales

Department of Energy

Manila Road, Fort Bonifacio

Mr. Edmar S. Buan

National Electrification Administration

RIA Road, Government Center
Manila, Quezon City

Senator Tenge Camacho

Chairman, Joint Congressional Power Commission

Senate of the Philippines

OSIS Building, Congress Hall
Pasig City

Office of the Solicitor General

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Business

T-bill rates for all tenors up

BTr cites adjustments following cut in key policy

By Russell W. Domingos

THE BUREAU OF TREASURY (BTr) today said the 91-day Treasury bill rose by 24.5 basis points to an overnight 1.675 percent as the government allows the market to adjust to the prevailing "depressed" interest rates.

This happened, as investors wait for offerings of long-term debt prior to following the reduction of key policy rates last week, the BTr said in a statement.

The overnight Treasury bill rose to 1.675 percent, up from 1.65 percent. The 91-day Treasury bill rose to 1.675 percent, up from 1.65 percent. The 182-day Treasury bill rose to 1.675 percent, up from 1.65 percent. The 270-day Treasury bill rose to 1.675 percent, up from 1.65 percent. The 360-day Treasury bill rose to 1.675 percent, up from 1.65 percent.

But the BTr did not fully award the volume on offer.

The Treasury average was 29.2 basis points higher than the 1.625 percent prevailing rate at the Philippine Stock and Exchange Corp.

Further, the government raised its bid for the 91-day T-bill.

Ramon T. Tordesillas, BTr director, said in an interview that the government's move for the local bond market is normal.

"There is some adjustment in the market," he said. "We are not sure of what's needed to be done, considering that interest rates are very depressed, especially in Treasury."

He said, however, the Treasury did not want to raise the rates of its offerings, which is one of its main goals.

Power Situation Outlook for Wednesday, Jan 24, 2012

Category	Value	Unit	Value	Unit
Peak Demand (MW)	6,129	MW	6,129	MW
Peak Demand (MW)	6,129	MW	6,129	MW
Peak Demand (MW)	6,129	MW	6,129	MW

CAB: PH carriers may not expand flights to S. Korea

By Paolo G. Montolio

LOCAL AIRCARRIERS have been barred from expanding operations to South Korea, according to the Civil Aeronautics Board (CAB).

Board president said in a decision that the Philippines' airlines are not allowed to expand flights to South Korea, which is a member of the Asia-Pacific Economic Cooperation (APEC).

The CAB said that the Philippines' airlines are not allowed to expand flights to South Korea, which is a member of the Asia-Pacific Economic Cooperation (APEC).

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FSE to commence drilling in Benguet

By Rex T. Ochoa

EXPLORATORY work has been going on since the start of the Benguet Gold Project (BGP) in Benguet, according to Lepanto Consolidated Mining Company (Lepanto).

Lepanto said that its 40-percent owned subsidiary, the Benguet Gold Resources Inc., which owns the project in Benguet, is "in an advanced stage of drilling in the area as scheduled."

Lepanto said that the BGP is in an advanced stage of drilling in the area as scheduled.

Firms eyeing oil, gas blocks get bid deadline extension

By Amy B. Rana

THE DEPARTMENT OF Energy has extended the deadline for the submission of offers of companies wanting to explore and develop the country's oil and gas blocks.

The DOE decided to extend the deadline for the submission of offers of companies wanting to explore and develop the country's oil and gas blocks.

MOTORING Khalid Jang & Arsan

Editor: David M. Anderson

E-mail: editor@jil.oxfordjournals.org

**Funkier Prius is here,
and it's more affordable!**

By Klaus H. Schmidt

IT'S quite ironic that the price of being an Earth-friendly, fast-fooder in the Philippines still isn't at the down-to-earth level. Saving the planet, it seems, has been confined to exclusivity.

generation. Toyota Prius. Save the much-needed tax income from the government, the price tag on Toyota's hybrid vehicle is a discouraging ¥1.265 million, which only a few will actually buy (in fact, there have been only around 70 sales of the Prius in the country so far).

Vopata, however, seems to have found a way around the dilemma, and, as he has to make the world leader in automotive mass

Yes, that's how much the new Prius costs. Sure, it's still more than \$30,000, but it's 23 miles lower than the 2004 Gen Prius, and certainly gives up about

181 liters of tank space. But as a result, it's 230 kg lighter. The Department of Tourism would love to parade this runt animal around. Why? Because it's more fun to drive than the heavier ones. For this

The DEPARTMENT of Tourism would have to parade this cute animal around. Why? Because it's more fun to drive than the average truck.

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Shifting gears

A vast majority of car enthusiasts here takes to a major project at least once in their lives, ranging from building a car with a specific purpose in mind (track, show, drag, drift etc.), to restoring an old car, usually something with special ties to their respective personal pasts, or a crazy swap, like converting a BMW car to JDM (popular in Mitsubishi Galant and Lancer in particular), or a motor-ster engine swap, which nowadays usually involves stuffing a Nissan VR line into a Japanese or German car for a mod choice.

It's all in and gear up to a creative pace, and the process can be a most useful cultural and enlightening experience. Most importantly, it can lead you to new new interests. Like-minded people who are only too willing to help you find them are just a phone call away. And you can gain a unique education and insight to the engineering problem involved in making your car. What is the other side of the car culture which people outside our hub: "passion-calling" feel to us. And it is quite different indeed for entire people. It's a different way of life. It's a different world with its own rules and its own significant others. They put on the time, effort and money, giving rise to a new, more personally brave you and your neighbor, and in some ways, they're just a bit more so. And it's not all bad, either.

Some of these projects and outcomes are life-changing: we learn about our values, our limits and, funny enough, our similarities and patterns. I feel this is the ultimate value in going through difficult and challenging projects, be it care or other patterns or our professional lives, even in relationships. Of course, *capas* will argue that you could have spent all this time, effort, energy and resources on something more fruitful, but passion has the habit of choosing its method of achieving it. Many times our passions, in this case, is a love for anything with four wheels is, passed down from one generation to the next.



ness in the office. We were both surprised, not by the agreement, and we naturally asked, like fish in water:

Unfortunately, there comes a time in our lives when we need to leave an inner country and explore markets. Our family life, our professional careers, perhaps a move to a foreign land for better opportunities, all of which having to put our love for cars, tuning and taking on projects on the backburner for the moment, thus so that we can devote some of our time to them.

So-called *impostors* in this situation. The need to mark *hardly*, the need to *know*, and of course the need to *use*, *opened* her and he writes on the things I put myself into. (That was the biggest part of my life outside of faith and family. Most of my friends are not Christians; people in the business of selling cars or car parts, mechanics, trainers and other similar people. If I would have grown much since I put it to rest, as well as more Christian-like people. But, thanks to new challenges, I have found the courage to look at myself that I will stand in my life for cars and the children. The part of love.)

That doesn't mean I'll stop driving cars with the same passion as before, or stop taking care, reading and writing about them. It only means that basically, I have to stop spending on cars, making them go faster, look better (in my eyes at least) and up and hold them in my own hand. I ain't getting any younger, and while I'd like to believe that time is still on my side, I have to stop spending that most precious commodity: youth.

But I will not forget, nor turn my back on all the wonderful people at the work of mercy. Nor will I ever. But I will come back to see the way I can now (or should) have you help us: feeding women to make it go faster, science better, ship sooner etc. In the meantime, let's work sharing some work.

MMPC maintains steady annual growth despite challenges

FOR THE fifth straight year since 2006, Mitsubishi Motors Philippines Corp. has continued to experience steady positive growth.

Despite last year's challenges—the earthquake and tsunami that hit Japan in the early part of 2011, and the massive flooding in Thailand that affected the auto industry's supply chain a few months after—SMMPC still registered a 1 percent growth as compared to 2008.

In November, the Philippine sensitive industry closed 2012 with a decline of 3 percent, registering sales of 180,076 units based on combined reports from Chamber of Automotive Manufacturers of the Philippines (Camps), Truck Manufacturers Association (TMA) and Association of Vehicle Importers and Distributors (AVID) members.

Growth delivers

Among MIPCOs, drivers of growth are its light commercial vehicles. Last year, MIPCO was able to top several segments, including the SUV segment where the combined sales of Maruti Sport and Sigma reached 12,200 units.

ADDITION: she topped the double cab pickup arguments at 1,276 units. New designs were sold, then capturing a 20.7 percent share.

Overall, MBPC's LCV share increased by 2.5 percent largely limited the excellent performance of the Suzuki, Maruti-Suzuki, AEE, Pajero, Advanture and L300 models while its Fiat trucks and buses increased by 11.7 percent.

25 percent share

With Snow Square, MTRC was able to capture 26 percent market share, making the company the one- and best performing asset.

forward on the ground.

For 2012, HMDP is optimistic that it will further improve its sales volume and market share as it is projecting a growth of 12 percent, as compared to its 2011 sales performance (18,500 units).

The positive outlook is attributed to HMDP's scheduled model enhancements as well as new variant introduction in its current line up.

"This new MAMP is geared not only on working at its best to achieve its proposed sales volume but is also dedicated to improving its after sales and customer service," says Vikaswade Sharma, MAMP president and CEO.

More models, variants

For 2012, Mitsuba expects the MAMP will continue to bring in more vehicles that will respond to the need for a quality vehicle inventory lifestyle and at the same time maintain the lifestyle.

JMPC also expects to improve its passenger car sales with the introduction of its "Global small car" or the Mitsubishi Mirage, which made its debut at last year's Tokyo Motor Show.

The laptop is expected to easily gain market acceptance, considering its outstanding fuel economy

"The integrity and commitment of providing constant driving pleasure and safety is our valued

customers and our community. Likewise, MHP will further work on the expansion of its dealership network to make quality vehicles and services available to every valued customer anywhere in the Philippines," promised Chirba, who announced that the company is set to open an additional three outlets this year totaling to total number to 40 dealership nationwide.

Statistical analysis

With new variants now powered by Mercedes-Benz's turbocharged engines, HMPIC naturally expanded its target market and contributed to the company's sales that, during the first six months of 2011,

To date, HSPMC has already won a record of 50,575 units of Motorola Superfines for introduction in 2006.

Aside from the upgrades of these boundaries, MHP also expanded its LCR line-up by introducing 1200 Single Cab pickup and cab chassis, which is targeted for fleet and business use.

A 1,040-variant of the *Adventures* was also introduced and in no time, got approved, approved and acted as the Land Transportation and Planning Regulatory Board as an alternative model for the existing vehicle fleet of land operators.

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Ashley Tan-Zubiri



MAMA DIARIES

Pregnant? Congratulations!—but watch what you eat

BEING PREGNANT is war country in such a sense. At the first sign of a baby bump, everyone rushes to offer you their chair or assist you in carrying whatever you are struggling with. Back is the advantage of living in baby—living

Philippines! Even the traditional belly-rubbing by complete strangers can be fun, especially when you see how grossly stuck they are for you.

But the best part of being pregnant here is the food! Because, who does not Filipino love to feed the most? Here in little

kids, that would have to be the mother who now supposed to be eating for two.

Right. I was pregnant with my first child a few years ago. I remember well-remembered meals sending me delicious raves and praise. In the beginning, I enjoyed all of them because it felt so good to eat when you're pregnant. It is easy to forget

that there are hidden risks, until I was reminded by my OB and started again taking too many events.

I immediately switched to fresh fruits and fruit shakes. I thought I was being so clever—drinking less fluids with me more. I was eating healthily while satisfying my sweet tooth. I was in my 28th week or so

when my OB announced that I would have to undergo a routine screening glucose challenge test. This was it, check 21, had gestational diabetes. I needed fairly simple—no night-hour (not before heading to the hospital to drink a solution which reminded me of the all-Time Orange. Alas, I

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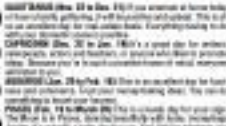
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OVERLORD BOULEVARD 1:00, 3:15, 5:30, 7:45, 10:00 PM	LEDGAR 1:00, 3:15, 5:30, 7:45, 10:00 PM	HAYWIRE 1:00, 3:15, 5:30, 7:45, 10:00 PM
MY CACTUS HEART 1:00, 3:15, 5:30, 7:45, 10:00 PM	CONTRABAND 1:00, 3:15, 5:30, 7:45, 10:00 PM	THE DARKEST HOUR 1:00, 3:15, 5:30, 7:45, 10:00 PM

UNDERWORLD AWAKENING **3D**

EASTWOOD CINEMAS

1 **CONTRABAND**
1:00, 3:15, 5:30, 7:45, 10:00 PM

2 **UNDERWORLD AWAKENING**
1:00, 3:15, 5:30, 7:45, 10:00 PM

3 **MY CACTUS HEART**
1:00, 3:15, 5:30, 7:45, 10:00 PM

4 **LEDGAR**
1:00, 3:15, 5:30, 7:45, 10:00 PM

5 **THE DARKEST HOUR**
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6 **HAYWIRE**
1:00, 3:15, 5:30, 7:45, 10:00 PM

7 **CONTRABAND**
1:00, 3:15, 5:30, 7:45, 10:00 PM

POWER PLANT CINEMA

1 **MY CACTUS HEART**
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3 **HAYWIRE**
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6 **UNDERWORLD AWAKENING**
1:00, 3:15, 5:30, 7:45, 10:00 PM

"Haywire doesn't just start 2012 with a bang; it sets the bar very, very high for every action film that's going to follow in its footsteps this year." —James Roeckl / IGN Movies

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MOVIE TIME

GLORITIA
1: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: CONTRABAND
1:00, 3:15, 5:30, 7:45, 10:00 PM
6: THE DARKEST HOUR (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
7: MY CACTUS HEART

GREENBELT 1
1: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM

GREENBELT 2
1: CONTRABAND
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

ALABAMA TOWN CENTER
1: CONTRABAND
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: THE DARKEST HOUR (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

AYALA CENTER CINE
1: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: CONTRABAND
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

MARKET MARQUEE
1: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

TRINITY
1: MY CACTUS HEART
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: HAYWIRE
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6: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
7: CONTRABAND
1:00, 3:15, 5:30, 7:45, 10:00 PM

ABREEZA
1: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
6: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

For ticket reservations or purchases, visit **SureSeats** at 2910 for Globe and Smart or log on to **www.sureseats.com**. Movie schedules may change without prior notice. For verification, please call 729-7777.

*Reservations open 60 days before movie. Purchases open 30 days before movie only.

MOVIE SPECIAL

UNDERWORLD AWAKENING

NOW SHOWING IN 3D

GLORITIA
1: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

MALL EVENTS

GLORITIA
1: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

ALABAMA TOWN CENTER
1: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

MARKET MARQUEE
1: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

AYALA CENTER CINE
1: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: CONTRABAND
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

TRINITY
1: MY CACTUS HEART
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
6: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
7: CONTRABAND
1:00, 3:15, 5:30, 7:45, 10:00 PM

ABREEZA
1: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
6: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM

MALL SPECIAL

AYALA MALLS RECYCLABLES FAIR

GLORITIA
1: UNDERWORLD AWAKENING
1:00, 3:15, 5:30, 7:45, 10:00 PM
2: THE DARKEST HOUR
1:00, 3:15, 5:30, 7:45, 10:00 PM
3: LEDGAR
1:00, 3:15, 5:30, 7:45, 10:00 PM
4: UNDERWORLD AWAKENING (3D)
1:00, 3:15, 5:30, 7:45, 10:00 PM
5: HAYWIRE
1:00, 3:15, 5:30, 7:45, 10:00 PM



Buong Pilipinas, Buong Taon DOUBLE NO. 1



Jan. 1 to Dec. 31, 2011

Rank	Channels	Share (%)
1	GMA	34.2
2	ABS-CBN	31.1
3	TV5	15.6



CHANNEL 11
No. 1 News Channel

Feb. 28* to Dec. 31, 2011

Rank	NEWS Channels	Share (%)
1	NEWSTV	2.9
2	AKSYON TV	0.3
3	ANC	0.1

* Launched February 28, 2011

At maging sa simula ng bagong taon,
No. 1 pa rin!

Jan. 1 to Jan. 12, 2012

Rank	Channels	Share (%)
1	GMA	37.2
2	ABS-CBN	29.1
3	TV5	14.8

Jan. 1 to Jan. 12, 2012

Rank	NEWS Channels	Share (%)
1	NEWSTV	3.1
2	AKSYON TV	0.3
3	ANC	0.1

Maraming salamat,
mga Kapuso!

Philippines HEALTH & WELLNESS Travel

A Guide to World-Class Healthcare & Travel Destinations in the Philippines

PHILIPINE JOURNALS HAVE FREQUENTLY referred to the Philippines as the most beautiful island state. Its reputation, however, is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here.

However, when it comes to the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here.

It's hard to hear about the experience in the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here.

"Now, when it comes to the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here."

"I was disappointed. To get island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here."

The 1 was on the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here."

World-Class Care... Truly Filipino



It's not just the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here."

But that's not all. It's not just the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here."

The island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here."

The island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here."

Some of the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here."

Photo courtesy of The Medical City Philippines Health and Travel Guide

HEALTH IS WEALTH BA'KA MO? EH 1,800 LANG 'TO!

Make your payment today, pay for the MEDICard 8426, may unlimited health care in the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here. In the Philippines, the island state, its reputation is not high. From its reputation to its health tourism, the best of island work is now looking for island cities, and there is a lot of money to be made here.

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China River Area, Manila 875-875-875 (MCC) 875-875-875 875-875-875 (MCC) 875-875-875	Apollonia Mary, San Carlos 875-875-875 (MCC) 875-875-875 875-875-875 (MCC) 875-875-875
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Tuguegarao National Road, San Carlos 875-875-875 (MCC) 875-875-875 875-875-875 (MCC) 875-875-875	Federal Hill, Alibon 875-875-875 (MCC) 875-875-875 875-875-875 (MCC) 875-875-875

